

CARBON REDUCTION PLAN

PPN 006



JULY 2026

This Carbon Reduction Plan is produced in accordance with Procurement Policy Note (PPN) 006: Taking Account of Carbon Reduction Plans in the Procurement of Major Government Contracts.

Your NRG and our commitment to achieving net zero

Your NRG Ltd is a wholesale liquid fuel distributor operating from 21 strategically located depots across the UK. We service a diverse customer base including agricultural, the armed forces, MOD, the emergency services, including Police, Fire and Rescue, Ambulance, Councils, domestic homeowners and commercial customers.

Just as we have transitioned from coal to oil, so we continue to look to the liquid fuels of the future by introducing sustainable and synthetic fuel products into our product portfolio.

We are fully committed to achieving net zero emissions by 2050 or sooner. We recognise that climate change presents both a significant global challenge and a material risk to our organisation, our clients, and the communities in which we operate. As a supplier to the public sector, we accept our responsibility to reduce emissions associated with our operations and supply chain.

This plan will be updated annually in line with our financial year end. The next revision will be for 12 months results to May 2027.



Baseline emissions footprint

Baseline emissions are a record of the greenhouse gases that have been produced in the past and were produced prior to the introduction of any strategies to reduce emissions.

For the purpose of this report, in accordance with PPN 006, the baseline and last financial year have been reported. Emissions have been calculated using the Department for Business, Energy, and Industrial Strategy (BEIS) Conversion Factors for company reporting of GHG emissions and DEFRA Spend Based Emissions Factors.

DEFRA Spend Based Emissions Factors are calculated emission factors by governmental or environmental bodies using comprehensive data on energy consumption, vehicle efficiency, waste processing, and other relevant metrics. The calculations involve assessing the carbon content of fuels, the efficiency of energy use, and the emissions associated with different activities.

Additional details relating to the baseline emissions calculations:

We began measuring our carbon emissions in 2023 with the help of Carbon FIT. Carbon FIT assisted the Company in establishing the foundations of its carbon reporting framework and emissions measurement processes. Since establishing our initial reporting framework, relevant personnel have undertaken additional training in carbon accounting and sustainability reporting. Emissions reporting is now prepared internally using SECR data gathered as part of the annual statutory audit and financial reporting process.

Baseline Emissions: Reporting year 2024
(01/06/2023 – 31/05/2024)

Baseline year emissions:

Emissions	Total (tCO₂e)
Scope 1	2,767.84
<i>Road Transport</i>	<i>2,767.84</i>
Scope 2	67.51
<i>Electricity (Location Based)</i>	<i>67.51</i>
Scope 3	829.65
Total emissions	3,665.00

**Breakdown for Scope 3 not available as assumptions were applied.*

Current emissions reporting

Calculation Basis:

- Scope 2 is reported on a location-based basis pending renewable electricity evidence.

- Scope 3 Category 4 (Upstream Transportation and Distribution) and downstream third-party distribution emissions have been calculated using the DEFRA spend-based emission factor for Land Transport Services of 0.636 kgCO₂e per £ spent. Total emissions are calculated by multiplying qualifying transportation expenditure by the relevant emission factor and converting the result from kgCO₂e to tCO₂e by dividing by 1,000.
- Scope 3 (Fuel and Energy Related Activities) has not been quantified separately for FY2026. Transportation of fuel to terminals and distribution to depot locations is primarily undertaken using company-operated vehicles, and the associated fuel combustion emissions are already included within Scope 1. To avoid double counting, these transport activities have not been duplicated within Scope 3.

Reporting year: 2026 (01/06/2025 – 31/05/2026)	
Emissions	TOTAL (tCO₂e)
Scope 1	4,613.70
<i>Road Transport</i>	4,590.80
<i>Heating</i>	22.9
Scope 2	30.93
<i>Electricity (Location Based)</i>	30.93
Scope 3	1,621.48
<i>Category 4 – Downstream and Upstream Transportation</i>	1,289.85
<i>Category 5 – Waste</i>	305.89
<i>Category 6 – Business Travel</i>	25.74
Total emissions	6,266.11

Our emissions reporting continues to evolve and become more encompassing of further categories as we continue to better educate ourselves in carbon reporting requirements. Scope 3 Category 7 (Employee Commuting) and Scope 3 Category 3 (Fuel and Energy Related Activities) reporting will be developed for our next report.

- Scope 1 emissions increased by 18.6% compared with FY2025. This increase is primarily attributable to both organic growth and acquisitions, which resulted in a 33% increase in depot locations over the reporting period. As the Company expands into new geographic regions, journey lengths increase and route density and fleet utilisation can temporarily decrease until operational volumes mature. During the year, transport efficiency targets were introduced to reduce kilometres travelled and improve fleet productivity.
- Scope 2 emissions decreased by 22.7% compared with FY2025. The reduction reflects both the continued decarbonisation of the UK electricity grid and progress made in transitioning depot electricity contracts to renewable energy tariffs. Evidence supporting renewable electricity procurement is currently being obtained from suppliers. Once received, market-based Scope 2 emissions will also be assessed and reported where appropriate.

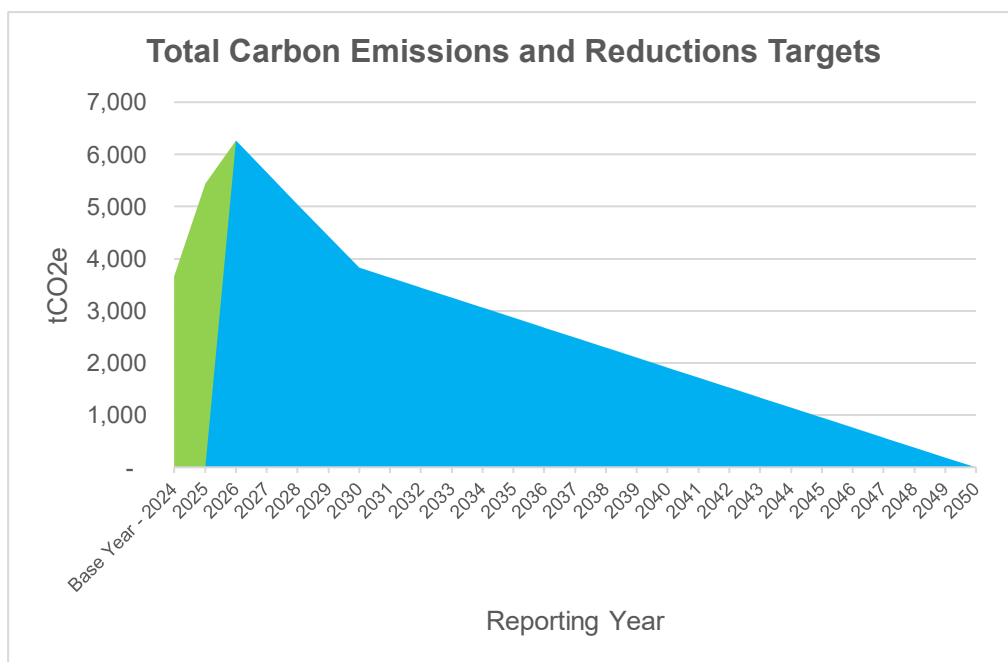
- Scope 3 emissions increased by 7.5% overall compared with FY2025. Category 4 emissions reduced by 8.5% following transport efficiency initiatives and closer monitoring of haulage expenditure. Category 5 emissions increased as supplier engagement improved and a greater proportion of waste contractors provided environmental reporting data. Business travel emissions reduced by 3.8% year on year.

Emissions reduction targets

In order to continue our progress to achieving net zero, we have adopted the following carbon reduction targets.

We had committed to reducing our Scope 1 & 2 GHG emissions by 50% by 2025 from the Base Year and 75% by 2043. Whilst this has not been achieved due to our company growth strategy, we have successfully started to reduce our Scope 2 emissions and continue to strive for Scope 1 reductions through efficiency targets set within our transport department. The Reduction target will be revised as follows; ***reduce our Scope 1 & 2 GHG emissions by 50% by 2030 from the Base Year and net zero by 2050.***

We previously committed to measuring and reducing our Scope 3 emissions by engaging with 80% of our supply chain by 2025. We did not hit this target but will continue to ***increase the engagement we have with our suppliers and will continue to strive to achieve a net zero result for Scope 3 emissions by 2050.***



Carbon reduction projects

Completed carbon reduction initiatives

The following environmental management measures and projects have been completed or implemented since the 2024 baseline:

- We have established an ESG committee including members of the Senior Leadership Team.
- We have hired several Driver Trainers nationwide whose responsibility is to monitor telemetry and train drivers appropriately.
- Expanding our non-delivered sales offering, reducing transportation requirements and partially mitigating increases in Scope 1 emissions associated with business growth.
- We are actively reviewing reviewing the relationship between route optimisation, sales activity and transport efficiency to identify opportunities for carbon reduction.
- Energy contracts at depot level were due for renewal Q2 of FY 2026 and we have signed green energy contracts in lieu of brown contracts on those requiring renewal. This will continue to support our Scope 2 reductions.
- We continue to recycle and donate used electrical equipment to avoid landfill.

Future carbon reduction initiatives

In the coming Reporting Year and into the future we hope to implement further measures such as:

- Trialing HVO (Hydrotreated Vegetable oil) across the delivery fleet. This will reduce our carbon emissions associated with transport by over 90%
- Review requirements for an Energy Management System certified to the ISO 50001 Standard.
- Ongoing review and enhanced understanding of how we better define and measure our Scope 3 emissions and provide the ESG committee with relevant training around climate science, climate policy fundamentals, as well as carbon reporting and management requirements.
- Implementing a company-wide efficiency programme supported by real-time telematics and driver scorecards.
- More generally, we are committed to:
 - Upgrade all our office equipment to 'A-rated' energy efficient appliances as required.
 - All future company car replacements will be restricted to hybrid or fully electric vehicle options, subject to operational requirements.
 - Upgrade the remaining energy contracts to 'green' renewable contracts when the due.

Declaration and sign off

This Carbon Reduction Plan has been completed in accordance with PPN 006 and associated guidance and reporting standard for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard and uses the appropriate government emission conversion factors for greenhouse gas company reporting.

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements (where required), and the required subset of Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard.

This Carbon Reduction Plan has been reviewed and signed off by the board of directors (or equivalent management body).

Signed on behalf of the supplier:

A handwritten signature in black ink, appearing to read 'g leather'.

Name: Emma Leather

Position: Finance Director

Date: 11.08.2026